

BU.410 (MARKETING)

BU.410.601. Marketing Research. 2 Credits.

This course is an introduction to fundamental concepts, processes and techniques in marketing research. The goal is to enable the students to apply these tools to solve real world problems and to differentiate good research from bad research. The topics in this course cover the whole research process from defining research problems, selecting appropriate research designs and research methods, conducting data analysis to making strategic recommendations. The course will also build on the foundations of statistics and introduce more advanced statistical tools relevant for marketing decision making.

Prerequisite(s): (BU.410.620 OR BU.911.610) AND (BU.510.601 OR BU.914.610)

BU.410.620. Marketing Management. 2 Credits.

This course covers principles of market-driven managerial decision making that determine competitiveness in dynamic consumer and organizational markets. Particular areas of emphasis include industry analyses, dynamics of competition, market segmentation, target marketing, channels of distribution, and product and pricing decisions. In-depth analytical skills are developed through case analyses, class discussions, and applied projects.

BU.420.710. Consumer Behavior. 2 Credits.

This course provides students with a solid foundation in consumers' decision making based on theoretical and empirical findings from the fields of psychology, anthropology, and sociology. Topics include consumers' knowledge and involvement, attention, comprehension, learning, attitude, and purchase intention. Emphasis on cognitive learning, social influence and persuasion, and behavioral science provides an overview of the various methods used to drive behavioral change and social impact when marketing products, services and social issues. Also explored is the practical impact of consumer behavior analysis on marketing mix strategies, market segmentation/positioning, brand loyalty, persuasion process, and promotion.

Prerequisite(s): BU.911.610 OR BU.410.620

BU.420.720. Customer Relationship Management. 2 Credits.

Students investigate the critical role and impact that customer relationship management (CRM) plays in marketing and business decision making. Topics include CRM history and evolution, database marketing, big data, customer lifetime value, predictive modeling, analytics, key performance indicators (KPIs), multichannel customer management, and CRM platform systems. Course content begins with the definition and overview of CRM, and then proceeds to detail the evolutionary trend from database management to the current use of big data and analytics in the multichannel environment. Students are expected to understand how data can be leveraged by marketers to quantify marketing results, forecast marketing goals, and realize marketing objectives. The course is divided into three sections: (1) Customer Centricity & Data Evolution; (2) Leveraging & Quantifying Data; and (3) CRM Management.

BU.420.730. Advanced Behavioral Marketing. 2 Credits.

Marketing, in particular, begins and ends with the consumer – from determining consumer needs to ensuring customer satisfaction. In this advanced behavioral marketing course, we will explore classic as well as the most recent scientific research in marketing, psychology, and behavioral economics on judgment and decision-making. Readings will include primary empirical research articles, business journal articles, and research reviews. We will develop your ability to understand and influence what people want, how people decide what and when to buy, and whether people will be satisfied or dissatisfied with their decisions. These psychological insights are not only particularly useful for marketing management decision making such as target marketing, brand positioning and marketing communication, but also shed light on common decision biases beyond marketing. In addition, we will examine the methodology of behavioral research to build the tools you will need to interpret scientific findings and base decisions on them.

Prerequisite(s): BU.410.620 OR BU.911.610

BU.430.710. Branding and Marketing Communications. 2 Credits.

A brand is a name, term, sign, symbol, or design—or a combination of these—intended to identify the goods and services of one seller or group of sellers, and to differentiate those of the competition. The essence of formulating competitive strategy is relating a brand to its environment. Although the relevant environment is very broad, encompassing social as well as economic forces, the key aspect of the brand's environment is the industry(ies) in which it competes. Therefore, the goal of competitive strategy for a brand is to find a position in the industry where the brand can: 1) articulate a compelling value proposition, 2) defend itself against competitive forces, and 3) leverage communication resources to sell the brand message and build brand equity. In this course, students examine how a favorable brand and memorable brand experiences can influence a firm's ability to withstand competitive pressures and thrive in dynamic market conditions. Students will study brand management from the consumer perspective to highlight the importance of customer perceptions in bringing brands to life and the role of brand knowledge in building brand equity. Students will become acquainted with cutting-edge frameworks, concepts, and tools that have been adopted across industries and around the globe to build lucrative brand franchises. Additionally, students will consider the role of marketing communication vehicles and platforms in effective brand management.

Prerequisite(s): BU.410.620 OR BU.911.610

BU.430.720. Pricing Analysis. 2 Credits.

Pricing is one of the most important and least-understood business decisions. This course aims to equip students with proven concepts, techniques, and frameworks for assessing and formulating pricing strategies. The objective is to prepare students for addressing strategic and tactical pricing issues and identifying profit-boosting changes in pricing practices across a range of professional contexts – as product/service managers, business unit managers, management consultants, entrepreneurs and M&A advisors.

Prerequisite(s): (BU.410.620 OR BU.911.610) AND (BU.510.601 OR BU.914.610)

BU.430.740. Sales Force Management. 2 Credits.

Sales is changing rapidly. In 2011, customers were completing 57% of the buying process before engaging a sales professional. Today, this proportion has passed 70%. In the face of well informed and digital-enabled customers, it is critical to engage them and to lead the sales process both during the 70% portion (i.e., digital-world sales process), and the 30% portion (i.e., physical-world sales process). A modern and well-staffed sales function and full knowledge of sales force management thus is vital for business success. This course takes a close examination into sales force management strategies with a hands-on approach through simulation, role playing, case studies, readings, and interaction with marketing professionals who are engaged in the dynamics of modern sales force management.

Prerequisite(s): BU.410.620 OR BU.911.611

BU.450.710. Marketing Strategy. 2 Credits.

This course provides students an in-depth understanding of marketing strategy. It is designed to help students experience the role of senior business executives in formulating, implementing, and evaluating marketing strategies for a variety of complex, real-world business scenarios. Students will analyze and learn the key factors underlying the successful and lackluster marketing strategies of both major corporations and smaller firms across different industries, across different tiers of brands and products (luxury versus mass-market), and across the globe. Topics covered include industry and market analyses, dynamics of competition, value creation, branding, segmentation, targeting, positioning, product development, pricing, distribution, and promotion. Through case analyses, in-class discussions, course assignments, and a research project, students will develop skills in devising, executing, and evaluating marketing strategies, as well as working in teams on complex business projects.

Prerequisite(s): BU.410.620 OR BU.911.610

BU.450.740. Retail Analytics. 2 Credits.

The retail and service sector is the largest of all economic activities and evolving rapidly in the age of big data and Artificial Intelligence. This course will leverage data-driven tools and theoretical models to analyze decisions of retail firms. We will cover a wide range of topics in strategic decisions in retailing: pricing, location, franchising, and omni-channel retailing. Using the real data in retailing, we will demonstrate and implement a wide range of statistical methods in econometrics and machine learning: single and multi-variate linear regressions, logistic regressions, classification trees, random forest, and multi-layer neural network. The focus is on predicting the effects of marketing decisions on profitability, although we will touch on causality as well. The questions this course will explore includes:

- How is the landscape of retailing changing in the age of Artificial Intelligence and big data?
- What is the right price and promotion in presence of competitors?
- How should a retailer choose a store location?
- How does omni-channel retailing influence the way shoppers move through all channels in their search and buying process?

This class is practical and hands-on. All strategic decisions in business require a quantitative assessment of cause and effect. Each week we will introduce a new data set and data-driven tool that is valuable in the context of data scientists in retailing. You will learn how to perform convincing data analyses to answer specific questions. We will use R and ArcGIS for analyzing data. We do not assume that you have used R or ArcGIS, software for statistical and geographical analyses, respectively, in a previous class. For potential overlaps with other courses, we will cover them at a faster pace and emphasize techniques that are not covered in other courses.

Prerequisite(s): BU.510.601 OR BU.914.610 AND BU.410.620

BU.450.750. Strategic Market Intelligence. 2 Credits.

This course is focused on understanding advanced issues in marketing strategy and processes that determine marketing competitiveness in dynamic consumer and organizational markets. An important objective of the course is to teach students the skills of anticipating competitor's next marketing moves and incorporating them when setting own marketing strategies. Students will learn to apply game theoretic tools in various marketing contexts to understand the strategic implications of competitor's as well as own marketing decisions. Students will also learn strategies to help them make effective decisions when lacking important information and facing an uncertain market environment.

Prerequisite(s): BU.410.620 OR BU.911.610 AND a basic understanding of microeconomics is recommended

BU.450.760. Customer Analytics. 2 Credits.

This course introduces students to the modern practice of customer analytics. Its main goal is to illustrate how marketing practitioners can improve decision-making by leveraging scientific approaches in the analysis of big data. Leading analytical techniques and data structures are illustrated in the context of their most prominent applications. For example, predicting customer responses to marketing campaigns, and managing customer churn. The class has a strong "hands on" component, enabled by several in-class examples and group assignments (implemented on Microsoft Excel and the statistical language "R"). Students are not expected to become expert programmers or statisticians, but to acquire basic skills and knowledge to orchestrate an effective analytics strategy, given the firm's goals.

Prerequisite(s): (BU.510.601 OR BU.914.610) AND (BU.410.620 OR BU.911.610)

BU.450.765. Social Media Analytics. 2 Credits.

The rapid growth of social media has given the mass consumers a powerful tool to create knowledge and propagate opinions. At the same time, social media has created an unprecedented opportunity for companies to engage real-time interactions with consumers. In addition, the size and richness of social media data has provided companies an unusually deep reservoir of consumer insights to transform the business and marketing operations. The social media analytics course will enable students to grasp the analytics tools to leverage social media data. The course will introduce tools such as engagement analytics, sentiment analysis, topic modeling, social network analysis, identification of influencers and evaluation of social media strategy. It will involve lots of hands-on exercises.

Prerequisite(s): (BU.510.601 OR BU.914.610) AND (BU.410.620 OR BU.911.610)

BU.460.700. Integrated Digital Marketing. 2 Credits.

Integrated Digital Marketing is a course designed to give the student an understanding of the digital marketing environment and how it functions. This course is intended to prepare students for the complexities and nuances of the digital world and provide them with foundational skill-sets that will translate into business value. The course will cover a wide spectrum of topics, including the history of the Internet, new and emerging digital trends, website design and development best practices, digital marketing campaign design, digital analytics, channel decision making, e-marketing research, digital positioning and branding, social network management, and digital messaging/creative best practices. Lectures, readings, case discussions and project assignments will offer both a digital agency management and an end-user perspective. Timely case studies, relevant text materials, digital marketing tools and group projects are used to augment the lectures and gain hands-on experience in the digital space.

Prerequisite(s): BU.410.620 OR BU.911.610

BU.460.710. Business-to-Business Marketing & Channel Strategy. 2 Credits.

This course provides a managerial introduction to the strategic and tactical aspects of business marketing decisions and marketing channel strategy. Students examine the strategic concepts and tools that guide market selection, successful differentiation in business markets, and supply chain management. A mixture of lectures, discussions, cases, videos, and readings are used to examine how product and service decisions are designed to deliver the B2B value proposition, how pricing captures customer value, how value is communicated to and among customers, and how marketing channels are used to make this value accessible to target customers. Students will compare and contrast how the strategic and tactical processes of developing and managing value-generating relationships differ between B2B and B2C markets. Students will also gain understanding of how to manage channel power, conflict, and relationships.

BU.460.730. New Product Development. 2 Credits.

While developing new products and services is vital to the growth to any company, it is also one of the most risky business decisions. This course examines the strategies and processes used by leading companies for successful new product development. Identifying consumers' pain points is the starting point. Practical techniques were introduced to navigate the processes of ideation, market analysis, new product development, and commercialization. Real-world examples were presented to showcase the applications of these concepts and techniques.